

CDEM Resilience Fund project application form

This form provides the minimum of information for the application; a detailed project plan should be developed to inform this application and may be attached.

Project title	Tūwatawata for Rotorua CDEM
Date of application	9 June 2021
Details on application	
Applicant	Linda Johnston Civil Defence and Emergencies Coordinator, Rotorua Lakes Council
Sponsoring CDEM Group	Bay of Plenty
Other local authorities, Groups or organisations supporting this proposal	Local Te Arawa hapu representation focus group.
Project description	
<p>Executive summary</p> <p>The Rotorua CDEM proposal is seeking funding to engage a Takawaenga (facilitator) for 12 months to lead a consultation and engagement process with local iwi and marae trusts, to identify opportunities and develop recommendations and a draft action plan that would provide a pathway for improving synergy between CDEM and Iwi.</p> <p>That outcome would identify how CDEM sector can strengthen its relationship with Iwi, build a better understanding among Māori of the operational aspects of the CDEM sector and identify opportunities for local Iwi and the CDEM sector to work more effectively in partnership in order to build community resilience.</p> <p>This proposal was informed by feedback from sought from local Iwi in respect of this application.</p> <p>One of the special features of this work is that it would weave Pūrākau (Māori stories and legends) into the strategy development, as that approach would assist in increasing the resonance of key themes with a Māori audience. For example, likening the building of resilience to the building of a Tūwatawata (the fortified palisades and earthworks of a pā).</p> <p>Given the special relationship that Rotorua Lakes Council has established with local Iwi, Rotorua CDEM is in a very strong position to leverage off this foundational work to make significant improvements in marae emergency planning and building community resiliency.</p> <p>In addition we will work alongside local iwi to provide further opportunity to participate in development of a framework which builds on gains made during the joint response to covid-19 lockdown in 2020.</p>	
<p>Challenge/opportunity</p> <p>Central to everything we do in preparing for an emergency should be the inclusion and support of all people in our communities. The voice of local iwi has not been at the CDEM table in the past, in particular in discussion related to building resilience in Māori communities. As part of the preparation process for this application, Rotorua CDEM staff met with local Iwi representatives to seek their feedback on the best options for improving the resilience of local Iwi in respect of Civil Emergencies.</p> <p>Opportunities identified included:-</p>	

1. Improved capability and capacity of local Iwi to support national CDEM objectives in respect of increasing community resiliency
2. Identification of strategies that will increase the understanding of Māori of the four core elements of Civil Defence – reduction, readiness, response and recovery – and the connection between those four elements and building community resilience.
3. Identification of strategies that will for increase the understanding of CDEM professionals of Māori kawa (protocols) and tikanga (systems and processes) – in order to achieve better synergy between CDEM and local Iwi.
4. Identification of opportunities for local Iwi and the CDEM sector to work more effectively in partnership in order to build community resilience. This project will build on relationships forged during covid-19 lockdown last year.

If this approach is not taken, there is a risk that future emergency responses will be uncoordinated, resulting in duplication and/or the lack of provision to some members of our community. There is also the likelihood that the Rotorua CDEM response will not integrate local Iwi/Māori perspective and tikanga in their mahi.

One of the learnings from the Rotorua de-brief for the response to the COVID-19 State of Emergency in 2020 was a need for better coordination and unity of effort between iwi providers and CDEM.

Similarly, it was also recognised that both iwi and CDEM would benefit from developing a better understanding of each groups protocols, systems and processes.

Alignment with priorities and objectives of the National Disaster Resilience Strategy (NDRS)

The goals of the project align perfectly with the CDEM National Disaster Resilience Strategy objectives:-

‘To build the relationship between emergency management organisations and iwi/groups representing Māori, to ensure greater recognition, understanding, and integration of iwi/Māori perspectives and tikanga in emergency management’.

And

To cultivate an environment for social connectedness which promotes a culture of mutual help; embed a collective impact approach to building community resilience.

Alignment with Principles and Allocation Preferences *[200 words maximum description]*

- **Alignment with the CDEM strategic direction:** This proposal aligns well with several of the key themes identified by the CDEM Resilience Fund documents, in particular:
 - Promoting and enabling community resilience – in this case with a particular focus on Māori who are both a vulnerable group and make p over 40% or Rotorua’s population.
 - Will promote consistency in approach between CDEM and Iwi
 - Promote and enable data sharing.
- **Will make a material difference.** This proposal has been consulted with local iwi representatives who have unanimously endorsed this as an important piece of work that will make a significant difference for Māori in regard to emergency preparedness, emergency resilience and emergency response.
- **Aligns with capability assessment work.** The importance of building resilience was identified as a priority in the CDEM Capability Assessment Report. Another was the importance of better

connectivity between CDEM professionals and community groups. Both of those objectives are at the heart of this proposal.

- **Delivers multi-group outcomes.** Although this proposal is focused on the Rotorua community, it is apparent that the both the learnings and products that will emerge from the project will have application to; and be easily adapted for use in nearly all New Zealand communities.
- **Enables national level consistency.** See comments about in respect of 'multi-group outcomes.
- **Capability development.** This project will enhance both the capability of both CDEM professionals and Māori communities.
- **Co-funding.** One of the outcomes of the capability building aspect to this project will be an enabling of Māori to have an increased awareness of sources of funding for CDEM related resiliency building. It will also enable local iwi to become both more informed about CDEM arrangements and better able to support their people in a civil emergency.
- **Core business.** Although building resilience is core business for CDEM professionals, the focus and scope of this particular project calls for specialist skills that are not within the capability or capacity of the Rotorua CDEM team – in particular having a sound knowledge of Māori customs, stories, tikanga and kawa – and the ability to integrate those things into CDEM operating procedures and community responsiveness.

Application of outcomes/benefits to sector

Effective engagement and collaborative partnership with iwi is a key priority for NEMA and an obligation under Te Tiriti of Waitangi.

This project will assist CDEM in better understanding the Māori world view and assist us in promoting preparedness and improving resilience by incorporating a Matauranga Maori view in future education, resilience and preparedness activities.

In a basic operational model to coordinate an effective response CDEM groups need to gain situational awareness, by having relationships with local marae, iwi and hapū. We will know who to contact and how when an emergency event occurs.

Ongoing costs (post project) and how it will be funded

Following on from recommendations and action plan provided by this project there may be future product development or future resource development which may require additional funding. Future funding sources may be sought for this mahi.

Any costs incurred relating to hui, including venue hire, and catering requested by project facilitator and related to engagement and project outcomes will be covered by RLC.

Rotorua Lakes Council (RLC) CDEM work programmes will continue to promote participation of local iwi in emergency planning and will engage local iwi and marae in emergency preparedness planning as core business. These costs are the responsibility of Council.

Project design		
Project manager/s	Linda Johnston RLC CDEM team and iwi liason RLC CDEM Aneta Morgan	
Other project members	Bruce Horne EOC Readiness and Capability, iwi liason RLC CDEM Aneta Morgan	
External providers/contractors	Local iwi/ hapu representation	
NEMA Resource (if required)		
Deliverables <i>[Note: payments will be made after successful completion of milestones identified]</i>		
Key Milestones	Date for completion	Cost (Invoice Amount)
Engage a Takawaenga (Project Facilitator)	October 2021	RLC to cover
Remuneration for Takawaenga @\$32.50 per hour plus incidentals allowance to cover minor costs	October 2021- March 2022	\$50,000- paid in instalments based on hours worked and successful delivery of key outcomes
Receipt of set of recommendations and action plan focussed on future work	March 2022	Full and final payment
Identified risks		
Risks	Suggested mitigation / management	
Success reliant on achieving the identified outcomes	Progress monitoring and support from key partners including Council and CDEM sector.	
Success reliant on facilitator being able to engage effectively with iwi/ hapū	Engaging appropriate facilitator, taking into account existing relationships with key groups	
Time frames may be extended in response to iwi decision making processes or the requirement for iwi to prioritise other mahi	Continue to communicate with iwi re their availability and timeframes for reaching outcomes	
A chance that already established iwi networks will lose faith in RLC/CDEM if there is no commitment to follow through on a more equitable approach to building resilience.	Exploring more creative opportunities to invest in building new and strengthening current relationships with iwi communities.	
Funding request and use		
CDEM Resilience Fund contribution	\$50,000	
Local authority/organisation contribution	.2 FTE iwi liason CDEM team member to support facilitator, RLC responsible for venue hire, catering, administrative and reporting requirements	
Other sources of funding or support	To be sought if required.	
Budget	\$50,000	

Applies if application exceeds \$100,000 over the life of the project	Are you prepared to attend an interview in support of this application (if needed)?	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
Application confirmation			
Is this application from an individual or other organisation (not CDEM Group)? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>			
Does the CDEM Group support this application? Yes <input type="checkbox"/> No <input type="checkbox"/> <i>(Sign-off below confirms support)</i>			
Approval of Chief Executive <i>(Chief Executive or Head of the organisation receiving the funding)</i>	This application has progressed through the Rotorua Lakes Council external funding application process and has received the support of 3 General managers Stavros Michael, Gina Rangi and JP Gaston, as per the criteria required before any external funding application is able to be released. See attached.		
Approval of CEG Chair:	 Russell George 5 July 2021		
<i>All communications regarding the application, including approval decisions will be addressed to the Chief Executive and CEG Chair</i>			
CDEM Group comment			

Note: Only complete forms will be considered for assessment. All completed forms and supporting documents must be emailed to NEMA on Resilience.Fund@nema.govt.nz

NEMA Assessment (Internal Use Only)		
Principles	Yes	No
Local/Regional Focus	<input type="checkbox"/>	<input type="checkbox"/>
Valuing the role of Maori in Emergency Management System	<input type="checkbox"/>	<input type="checkbox"/>
NEMA involvement required	<input type="checkbox"/>	<input type="checkbox"/>
Allocation Preferences		
Alignment with NDRS	<input type="checkbox"/>	<input type="checkbox"/>
Achieving equity of outcomes for Māori communities, marae, hapū, iwi, and Māori organisations.	<input type="checkbox"/>	<input type="checkbox"/>
Outcome focused	<input type="checkbox"/>	<input type="checkbox"/>
Applicable in other regions/CDEM Groups	<input type="checkbox"/>	<input type="checkbox"/>
Enables national consistency	<input type="checkbox"/>	<input type="checkbox"/>
Wider funding/resource commitment (i.e. co-funding, on-going funding, resource time committed)	<input type="checkbox"/>	<input type="checkbox"/>
Builds on existing work	<input type="checkbox"/>	<input type="checkbox"/>
Operational expenditure (Opex)	<input type="checkbox"/>	<input type="checkbox"/>
Capital expenditure (Capex)	<input type="checkbox"/>	<input type="checkbox"/>
Other		
Application from individuals or other organisations endorsed/sponsored by CDEM Group	<input type="checkbox"/>	<input type="checkbox"/>
NEMA Subject Matter Expert Comment		Supported <input type="checkbox"/> Not supported <input type="checkbox"/>

NEMA Regional Emergency management Advisor Comment	Supported <input type="checkbox"/> Not supported <input type="checkbox"/>
NEMA Review Panel Comment	Supported <input type="checkbox"/> Not supported <input type="checkbox"/>
NEMA Director Decision Sign-off	Approved <input type="checkbox"/> Declined <input type="checkbox"/>
<hr/> Director of Civil Defence Emergency Management	