

KiaTakatū Project Final Report

Project theme

Mā tōu rou, mā taku rourou ka ora te iwi – with your food basket and my food basket the people will thrive. By working together and sharing our knowledge, our combined capabilities will be more able to support people to adapt to and thrive beyond emergency impacts.

Background

Iwi, hapū, and marae bring significant capability and capacity to emergency management; both physical and psychosocial. This has been repeatedly experienced across our nation, from the Christchurch earthquakes and Rena grounding, to more recently at the Christchurch masjidain attack, Whakaari eruption, to the ongoing COVID-Delta pandemic response.

Opportunities to increase capabilities and strengthen marae emergency response planning were identified post COVID-Delta AL4 period at a marae/ hapū-led insights hui in Tauranga.

The opportunity exists, within this project to grow capability through sharing knowledge via wānanga, utilising the strengths of key community stakeholders and partners to empower te hau kāinga whilst concurrently weaving entities together (whiria te tangata) as part of a more contemporary and integrated emergency management system.

This project is an extension of the marae preparedness program initiated through the Bay of Plenty CDEM Group. If successful, it will also take stress off the emergency management system through ability to partner with marae and hapū to co-deliver emergency relief through a much wider network.

Purpose

To expand existing strengths of marae within the emergency management system, through:

- meaningful engagement at iwi, hapū, and marae level, to gain insights into what additional pathways will be beneficial for te hau kāinga to undertake, to further enhance marae to continue to support their whānau and communities, and;
- to provide engagement at iwi, hapū, and marae level to co-identify opportunities to reinforce marae infrastructure for use as a hapori kāinga haumarū (community led centre for emergency relief) as part of the structured emergency management response and recovery facilities.

Key outcomes and deliverables

Through the targeted engagement process, the outcomes achieved were:

- gaining insights to what marae and hapū have and don't have and identify opportunities where resources and knowledge can be shared,
- bringing people together to allow the ability to partner with marae and hapū to co-deliver emergency relief, and
- establish marae and hapū-led insights hui to co-design wānanga.

Engagement process

The preference for this project was for all scoping and engagement to be undertaken by an independent contractor who had strong facilitation, strategic planning skills and iwi links within the Tauranga Moana rohe (area). Tauranga City Council was responsible for contract administration. Day to day support and guidance for the project was directed to Tauranga City Councils (TCCs) Emergency Management team, with support from TCCs Pou Takawaenga team and Emergency Management Bay of Plenty.

Scope and nature of the service

Stu and Marama McDonald of Moana Moko Creative Natives Ltd (Moana Moko) were contracted via a short form agreement to undertake all facilitation of engagement for the project.

Moana Moko is a whānau centred organisation under the leadership of Stu McDonald (Ngāti Ranginui, Ngaiterangi, Ngāti Pukenga, Nga Rauru, Ngāti Rehua). Stu holds a BA Māori and a Postgraduate Diploma in Education; he is an educator, an artist, a researcher and is considered to be a tōhunga tamoko in his community. Moana Moko is also made up of a number of whānau who are teachers, artists and researchers, and who are committed to the revitalisation of Te Reo Māori, Mātauranga Māori and cultural competencies within Aotearoa. The organisation provides, cultural expertise, consultation and quality services in mātauranga Māori, toi Māori, education, wellbeing and social development to their community, schools, tertiary providers and government organisations. Moana Moko are highly regarded and supported by hapū, iwi and their community and work tirelessly to ensure that Māori communities are supported, empowered and treated equitably so that these communities are able to be self-determining in their aspirations.

Processes of project management

- Te reo Māori me ōna tikanga and mātauranga Māori are the constant drivers and guides of the tikanga to manage this project, from conception to engagement with both council and tangata whenua.
- Pono, tika and aroha are the founding principles of the framework that underpins Moana Moko's work in their community and is reflected in all work and engagement with tangata whenua.

While there is a finite timeline for this phase, Moana Moko has an ongoing relationship with their community and marae which necessitates them continuing to support marae and hapū to realise their goals in the space of emergency management despite the completion of a formal contract. Moana Moko will continue to support and engage with marae until the marae and hapū are satisfied with the process.

Engagement

Diverse modes of engagement were utilised to connect with marae, hapū and iwi due to the restrictions and impacts of COVID. Email, zoom consultations and hui, phone calls and kanohi ki te kanohi were used to engage and consult with tangata whenua marae representatives.

Some marae representatives were able to consult directly with Moana Moko and make decisions on the preferred methods of engagement for a wānanga process. However, other marae representatives required more time to whakawhiti kōrero with other hapū members. As a result, marae are at different stages of readiness for wānanga. The preferred option for wānanga delivery as identified by hapū/marae representatives is to utilise marae that are further along in the process, to support other marae during wānanga.

Wānanga outcomes

- Grow capability through sharing knowledge via wānanga – each marae standing up and sharing what they know, have learnt through this project and tautoko they will provide to others that want to provide emergency welfare needs together.
- Workshop as cluster marae to further strengthen mahi tahi (collaboration).

Successes and challenges

Through the engagement process marae have gone back to their committees, whānau and hapū members and had conversations around preparedness for them, their marae and in relation to opening up their marae for the wider community. It has been amazing to see individual whānau valuing the need to be prepared, and then how as a collective they can utilise their marae as a hāpori kāinga haumarū (community led centre for emergency relief) if needed for their community.

Successes

- Some marae have already completed comprehensive marae emergency preparedness plans and are ready to move forward with the next stage.
- Marae who have completed these plans have an abundance of knowledge to aid the entire project.
- Prepared marae are open to sharing their ideas with other marae. A tuakana/teina model of wānanga would suit the next phase of the approach.
- Marae responded positively to having one of their local uri (descendants) as the key engager for this project.

Challenges

- Some marae felt they had not been prioritised in the past when seeking funding or resources despite having spent time engaging in hui, liaising with council and other government agencies and putting a lot of time into planning and identifying their needs in emergencies.
- Some marae are in the process of re-establishing new marae infrastructure and so currently this project is not a high priority yet.

Lessons identified

Māori engagement takes time and shouldn't be rushed. We feel we made the right decision contracting engagement to be undertaken by Moana Moko, as the independent facilitation allowed for transparency and more buy-in from marae. We quickly learnt that each marae has very different ideas, views and knowledge of emergency management and delivery of services.

Lessons and opportunities identified during the project

- Marae are at different stages of readiness and preparedness for emergencies.
- There is some apprehension by marae to engage with council and civil defence in wānanga because they have already completed work in this area but do not feel supported or prioritised by the government agencies to action and realise their goals and needs.
- Some marae have done a substantial amount of work already but now need the resources and funding to move onto the next stage. It is the recommendation of Moana Moko that Council/CDEM

works hard to support the marae who have already done a lot of work, to action their plan through to completion. Once a good job has been done with those marae, the other marae are more likely to trust the process and engage.

- Marae that are willing to engage and proceed with wānanga are doing so because they trust the engagement process and leadership of Moana Moko.
- Some marae have already taken the initiative and are providing a considerable amount of support to their communities during emergencies.
- Any work and engagement that government agencies do with local marae, hapū and iwi in the space of emergency management needs to be recorded and kept in a centralised location, so that organisations like Moana Moko are fully informed on the status of previous work completed.
- The engagement process is prolonged and much more difficult when tangata whenua are invited to engage on kaupapa they have already been engaged on and have had little progress or outcomes.

Budget	
INCOME	
Moana Moko contract fee	\$40,000.00 + GST
EXPENSES – Engagement Phase	
Administration	\$2,500.00
Preparation and Engagement Planning	\$2,500.00
Engagement with marae, hapū and iwi – Initial Contacts, Whakawhanaungatanga and Kaupapa. Introduction with local marae, hapū and iwi reps.	\$7,500.00
Facilitating process for wānanga preparation and planning and/or access to resources and funding.	\$7,500.00
EXPENSES – Wānanga Phase	
Facilitation	10,000.00
Analysis of Data	\$4,000.00
Resource – Pou designs	\$6,000.00

Tauranga City Council provided a further \$10,000.00 to the project, in addition to the \$30,000.00 approved through the CDEM Resilience Fund. The project was delivered within budget as described within the application, however, the \$10,000.00 identified as in-kind staff costs was monetized to top up the specialised Māori engagement contract fee.

Benefits to Bay of Plenty CDEM Group and the National Emergency Management Agency

- Further enhance iwi, marae and hapū relationships within the rohe.
- The establishment of more community-led centres that can be utilized in response and recovery.
- Local marae taking a lead in readiness and using The Groups Marae Emergency Preparedness Plan templates to inform their marae plans.
- Strengthening Tauranga's link with He Kahu Pitongatonga, the Bay of Plenty CDEM Te Ao Māori Framework.
- Supporting National Emergency Management Agency's aspirations to improve emergency management outcomes for Māori, as highlighted at this year's national conference.

Next steps

This project highlights the need to provide further funding and support to hapū and marae wanting to establish as a community-led centre and to those that want to create marae specific emergency plans. Particularly for the marae that require initial set-up cost funding immediately.

Tauranga City Council is committed to support financially where possible and will support ongoing kanohi ki te kanohi (face to face) hui and follow-up wānanga that will take place as a result of this project. Tauranga City Council acknowledge as a local authority it cannot solely fund all resourcing required, therefore, are taking the opportunity to facilitate external funding sources where available. The National Emergency Management Agency's support in facilitating extra funding support with your national networks, would be greatly be appreciated also.